

HEADQUARTERS
DEPARTMENT OF THE ARMY
Washington DC, 18 March 2005

THE ARMY UNIVERSAL TASK LIST

This change adds information on ART 7.11 Preserve Historical Documentation and Artifacts and ART 8.6 Conduct Transitions.

FM 7-15, August 2003 is changed as follows:

1. File the transmittal sheet in front of the publication for reference purposes.
2. Insert the new pages as indicated below:

Remove old pages

pages v through viii
None
8-33
Glossary-1 through Glossary-6

Insert new pages

pages v through viii
7-55 through Blank
8-33
Glossary-1 through Glossary-6

DISTRIBUTION RESTRICTION: Approved for public release; distribution is unlimited.

C1, FM 7-15
18 MARCH 2005

By Order of the Secretary of the Army:

PETER J. SCHOOMAKER
General, United States Army
Chief of Staff

Official:



SANDRA R. RILEY
Administrative Assistant to the
Secretary of the Army
0507501

DISTRIBUTION:

Active Army, Army National Guard, and US Army Reserve: Not to be distributed. Electronic Means Only.

	Section XIV – ART 6.14: Conduct Civil-Military Operations.....	6-114
	ART 6.14.1 Provide Interface/Liaison between US Military Forces and Local Authorities/Nongovernmental Organizations	6-115
	ART 6.14.2 Locate and Identify Population Centers.....	6-116
	ART 6.14.3 Identify Local Resources/Facilities/Support.....	6-117
	ART 6.14.4 Advise Commanders of Obligations to Civilian Population	6-118
	ART 6.14.5 Resettle Refugees and Displaced Civilians.....	6-119
	ART 6.14.6 Establish Temporary Civil Administration (Friendly, Allied, and Occupied Enemy Territory).....	6-120
	ART 6.14.7 Conduct Negotiations with and between Other Governmental and Nongovernmental Organizations	6-141
CHAPTER 7	ART 7.0: THE COMMAND AND CONTROL BATTLEFIELD OPERATING SYSTEM.....	7-1
	Section I – ART 7.1: Establish Command Post Operations	7-2
	ART 7.1.1 Establish and Conduct Command Post Operations to Support Tactical Operations	7-3
	ART 7.1.2 Displace the Command Post	7-5
	Section II – ART 7.2: Manage Tactical Information	7-7
	ART 7.2.1 Collect Relevant Information.....	7-8
	ART 7.2.2 Process Relevant Information to Create a Common Operational Picture	7-10
	ART 7.2.3 Display a Common Operational Picture (COP) Tailored to User Needs.....	7-11
	ART 7.2.4 Store Relevant Information	7-11
	ART 7.2.5 Disseminate Common Operational Picture and Execution Information to Higher, Lower, Adjacent, Supported, and Supporting Organizations	7-12
	ART 7.2.6 Communicate with Non-English Speaking Forces and Agencies	7-12
	Section III – ART 7.3: Assess Tactical Situation and Operations.....	7-13
	ART 7.3.1 Monitor Situation or Progress of Operations	7-14
	ART 7.3.2 Evaluate Situation or Operation	7-14
	ART 7.3.3 Provide Combat Assessment	7-16
	Section IV – ART 7.4: Plan Tactical Operations Using the Military Decision Making Process/Troop Leading Procedures	7-19
	ART 7.4.1 Conduct the Military Decision Making Process	7-20
	ART 7.4.2 Integrate Requirements and Capabilities	7-24
	ART 7.4.3 Develop Commander's Critical Information Requirements Recommendations.....	7-25
	ART 7.4.4 Establish Target Priorities	7-26
	ART 7.4.5 Provide Operational Law Support.....	7-26
	ART 7.4.6 Provide Space Support.....	7-27
	Section V – ART 7.5: Prepare for Tactical Operations	7-28
	ART 7.5.1 Establish and Conduct Coordination and Liaison.....	7-29
	ART 7.5.2 Conduct Rehearsals	7-29
	ART 7.5.3 Task Organize/Organize for Operations.....	7-30
	ART 7.5.4 Revise and Refine the Plan	7-31
	ART 7.5.5 Conduct Preoperations Checks and Inspections	7-31
	ART 7.5.6 Integrate New Units/Soldiers into the Force	7-31
	Section VI – ART 7.6: Execute Tactical Operations.....	7-32
	ART 7.6.1 Perform Ongoing Functions.....	7-33
	ART 7.6.2 Execute Planned Actions, Sequels, and Branches	7-36

ART 7.6.3	Make Adjustments to Resources, Concept of Operations, or Mission	7-36
ART 7.6.4	Synchronize Actions to Produce Maximum Effective Application of Military Power	7-36
Section VII – ART 7.7: Support the Commander’s Leadership Responsibilities for Morale, Welfare, and Discipline.....		
ART 7.7.1	Determine Morale and Moral Climate of Organization	7-39
ART 7.7.2	Establish and Maintain Discipline.....	7-40
ART 7.7.3	Train Subordinates and Units.....	7-46
Section VIII – ART 7.8: Conduct Continuous Operations		
ART 7.8.1	Execute Sleep Plans	7-49
ART 7.8.2	Manage Stress	7-49
ART 7.8.3	Maintain Continuity of Command and Control	7-50
Section IX – ART 7.9: Develop and Implement Command Safety Program.....		
Section X – ART 7.10: Conduct Public Affairs Operations.....		
ART 7.10.1	Execute Information Strategies	7-52
ART 7.10.2	Facilitate Media Operations.....	7-52
ART 7.10.3	Maintain Community Relations.....	7-52
ART 7.10.4	Conduct Internal Information Program	7-53
ART 7.10.5	Implement Higher Headquarters Public Affairs Themes.....	7-53
ART 7.10.6	Provide Visual Information Support.....	7-53
Section XI – ART 7.11: Preserve Historical Documents And Artifacts.....		
ART 7.11.1	Collect Historical Documents And Artifacts	7-57
ART 7.11.2	Protect Historical Documents And Artifacts	7-58
ART 7.11.3	Prepare Historical Reports Of Military Operations	7-59
ART 7.11.4	Ship Historical Documents And Artifacts.....	7-60
ART 7.11.5	Display Historical Artifacts.....	7-61
CHAPTER 8	ART 8.0: CONDUCT TACTICAL MISSION TASKS AND OPERATIONS.....	8-1
	Measures of Accomplishment.....	8-1
Section I – ART 8.1: Conduct Offensive Operations		
ART 8.1.1	Conduct a Movement to Contact.....	8-3
ART 8.1.2	Conduct an Attack	8-4
ART 8.1.3	Conduct an Exploitation	8-6
ART 8.1.4	Conduct a Pursuit.....	8-6
ART 8.1.5	Conduct One of the Five Forms of Maneuver	8-7
Section II – ART 8.2: Conduct Defensive Operations		
ART 8.2.1	Conduct an Area Defense	8-10
ART 8.2.2	Conduct a Mobile Defense	8-11
ART 8.2.3	Conduct a Retrograde	8-11
Section III – ART 8.3: Conduct Stability Operations.....		
ART 8.3.1	Conduct Peace Operations	8-13
ART 8.3.2	Conduct Foreign Internal Defense Operations	8-14
ART 8.3.3	Conduct Security Assistance.....	8-15
ART 8.3.4	Conduct Humanitarian and Civic Assistance	8-16
ART 8.3.5	Provide Support to Insurgencies	8-16
ART 8.3.6	Support Counterdrug Operations	8-17
ART 8.3.7	Combat Terrorism	8-20
ART 8.3.8	Perform Noncombatant Evacuation Operations	8-21
ART 8.3.9	Conduct Arms Control Operations	8-21
ART 8.3.10	Conduct a Show of Force.....	8-21

Section IV – ART 8.4: Conduct Support Operations	8-22
ART 8.4.1 Conduct Domestic Support Operations	8-22
ART 8.4.2 Conduct Foreign Humanitarian Assistance	8-23
ART 8.4.3 Conduct Forms of Support Operations	8-24
Section V – ART 8.5: Conduct Tactical Mission Tasks	8-28
ART 8.5.1 Attack by Fire an Enemy Force/Position	8-28
ART 8.5.2 Block an Enemy Force	8-28
ART 8.5.3 Breach Enemy Defensive Positions	8-29
ART 8.5.4 Bypass Enemy Obstacles/Forces/Positions	8-29
ART 8.5.5 Canalize Enemy Movement	8-29
ART 8.5.6 Clear Enemy Forces	8-29
ART 8.5.7 Conduct Counterreconnaissance	8-29
ART 8.5.8 Contain an Enemy Force	8-29
ART 8.5.9 Control an Area	8-29
ART 8.5.10 Defeat an Enemy Force	8-29
ART 8.5.11 Destroy a Designated Enemy Force/Position	8-30
ART 8.5.12 Disengage from a Designated Enemy Force	8-30
ART 8.5.13 Disrupt a Designated Enemy Force's Formation/ Tempo/Timetable	8-30
ART 8.5.14 Conduct an Exfiltration	8-30
ART 8.5.15 Fix an Enemy Force	8-30
ART 8.5.16 Follow and Assume the Missions of a Friendly Force	8-30
ART 8.5.17 Follow and Support the Actions of a Friendly Force	8-30
ART 8.5.18 Interdict an Area/Route to Prevent/Disrupt/ Delay its Use by an Enemy Force	8-31
ART 8.5.19 Isolate an Enemy Force	8-31
ART 8.5.20 Neutralize an Enemy Force	8-31
ART 8.5.21 Occupy an Area	8-31
ART 8.5.22 Reduce an Encircled/Bypassed Enemy Force	8-31
ART 8.5.23 Retain a Terrain Feature	8-31
ART 8.5.24 Secure a Unit/Facility/Location	8-31
ART 8.5.25 Seize an Area	8-31
ART 8.5.26 Support By Fire the Maneuver of Another Friendly Force	8-31
ART 8.5.27 Suppress a Force/Weapon System	8-32
ART 8.5.28 Turn an Enemy Force	8-32
ART 8.5.29 Conduct Combat Search and Rescue	8-32
ART 8.5.30 Conduct Consolidation and Reorganization Activities	8-32
ART 8.5.31 Reconstitute Tactical Forces	8-32
Section VI – ART 8.6: Conduct Transitions	8-33
GLOSSARY	Glossary-1
BIBLIOGRAPHY	Bibliography-1

Preface

FM 7-15 describes the structure and content of the Army Universal Task List (AUTL). It provides a standard, doctrinal foundation and catalogue of the Army's tactical collective tasks. Units and staffs perform these tactical collective tasks at corps level and below. For each task, the AUTL provides a definition, a numeric reference hierarchy, and the measures of performance for evaluating the task. As a catalogue, it captures doctrine as it existed on the date of its publication.

As a catalogue, the AUTL can assist a commander in his mission essential task list (METL) development process by providing all the collective tasks possible for a tactical unit of company-size and above and staff sections. Commanders should use the AUTL as a cross-reference for tactical tasks. They use it to extract METL tasks only when there is no current mission training plan (MTP) for that echeloned organization, there is an unrevised MTP to delineate tasks, or the current MTP is incomplete. FM 7-0 and FM 25-101 discuss and detail METL development and requirements.

The AUTL will serve as the basis for mission analysis during tactical collective task development by proponents and centers. This manual will be updated on a regular basis. If a new ATUL task requirement is identified or developed by the proponent, the new task will be provided to the Combined Arms Doctrine Directorate (CADD) for approval and input. The AUTL provides the list of Army tactical tasks. Proponents and schools are responsible for writing and defining the conditions and standards for supporting collective tasks.

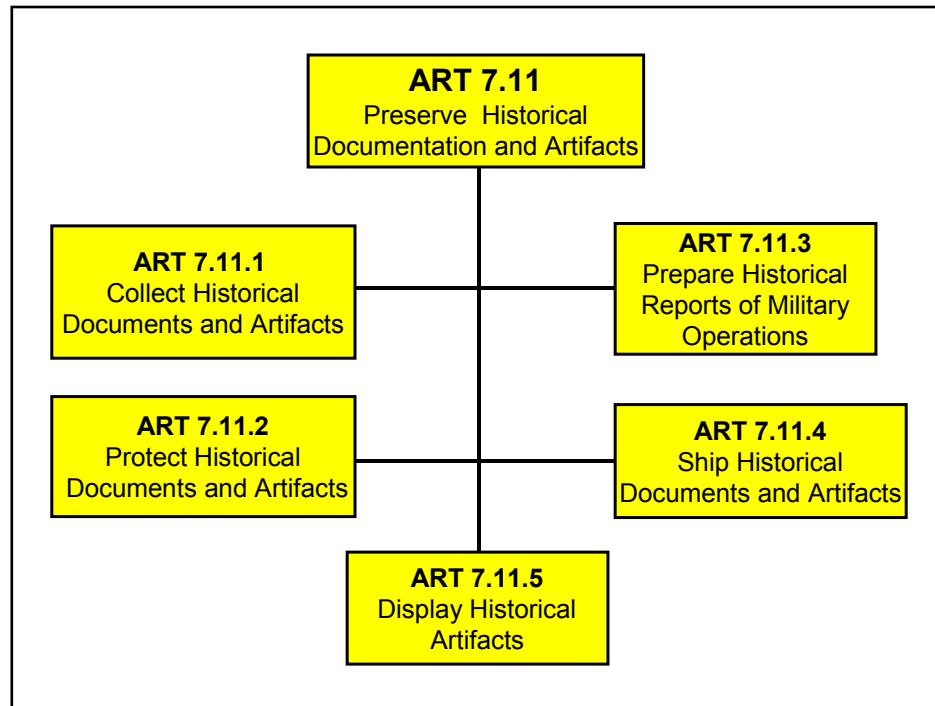
The AUTL does not include tasks Army forces perform as part of joint and multinational forces at the operational and strategic levels. Those tasks are included in the Universal Joint Task List (UJTL) (CJCSM 3500.04C). The UJTL defines tasks and functions performed by Army elements operating at the operational and strategic levels of war. The UJTL provides an overall description of joint tasks to apply at the strategic-national, strategic-theater, and operational levels of command. The UJTL also provides a standard reference system that TRADOC combat developers use in objective force combat developments, such as front end analysis concerning the capabilities of an objective force element. Each military service is required to publish its own tactical task list to supplement the UJTL. (The Bibliography includes the other services' task lists.) The AUTL is subordinate to the UJTL.

PURPOSE

The AUTL is the comprehensive listing of Army tactical-level collective tasks. The AUTL complements the UJTL by providing tactical-level Army-specific tasks. The AUTL—

- Provides a common, doctrinal structure for collective tasks that support Army tactical missions and operations performed by Army units and staffs.
- Articulates what tasks the Army performs to accomplish missions, but does not describe how success occurs.
- Applies to all four types of military operations (offense, defense, stability, and support).
- Provides standard definitions and helps establish a common language and reference system for all tactical echelons (from company to corps) and tactical staff sections.

7-104.



SECTION XI – ART 7.11: PRESERVE HISTORICAL DOCUMENTS AND ARTIFACTS

7-703. To collect and protect paper, photographic images, electronic documentation, and artifacts of key events, decisions, and observations of joint/combined operations or campaigns to support lessons learned analysis; public affairs efforts, doctrine development, and historical writings. This task includes attending key briefings and meetings, as well as, interviewing key personnel to gather first hand observations, facts, and impressions. This task further includes keeping a daily journal of personal observations and key events. To ship historical documents and artifacts by packaging and forwarding collected information to appropriate agencies. This task also includes preparing and submitting contingency historical reports that include required data. (AR 870-5) (AR 870-20) (Center of Military History)

No.	Scale	Measure
01	Yes/No	Were documents and artifacts relating to military operations collected and preserved?
02	Yes/No	Did the historical team use appropriate technology to accomplish the mission?
03	Yes/No	Did the supported units receive timely, accurate, and relevant historical products and services?
04	Yes/No	Did the historical team anticipate and respond to the supported commander's needs?
05	Yes/No	Were the commander and staff of the supported unit aware of and have

No.	Scale	Measure
		access to historical products and services?
06	Yes/No	Were soldiers within the supported unit aware of Army and unit heritage, customs, and traditions?
07	Yes/No	Did the supported unit exploit history to build cohesion and communicate Army values?
08	Yes/No	Was military history incorporated into supported unit training?
09	Yes/No	Did commanders and leaders of all level regard history as an essential element of their professional military education?
10	Yes/No	Was proper policy exception authority obtained for the consumptive use or alteration of artifacts by the supported unit?
11	Yes/No	Were historical documents and artifacts properly classified and secured in accordance with their classification level?
12	Yes/No	Were items of historical significance (mission statement, after-action reports or lesson learned summaries, unit briefing slides) maintained and submitted as part of the unit historical report?
13	Time	From termination of major event until all key personnel interviewed.
14	Time	Before documents are available for lessons learned analysis.
15	Time	Before initial status reports are submitted to higher echelons.
16	Time	Before contingency historical reports and supporting documents are sent to central collection point.
17	Time	To respond to and be on scene for short notice tasking.
18	Time	Before after-action reports are submitted to higher echelons.
19	Percent	Of decision documents with pre-decisional material available.
20	Percent	Of key leaders interviewed after the event.
21	Percent	Of key staff members interviewed after the event.
22	Percent	Of photographic images and electronic documentation available.
23	Percent	Of official documentation (maps, orders, photos, web pages, and so forth) preserved in historical accounts.
24	Percent	Of operations that have enemy versions or accounts available for cross-referencing.
25	Percent	Of records retired or retained (rather than destroyed).
26	Percent	Of Records Transmittal and Receipt, SF 135s, properly completed.
27	Percent	Of battles and engagements with photographic images and electronic documentation available.
28	Percent	Of available artifacts displayed.
29	Number	Of oral history interviews conducted.
30	Number	And types of artifacts collected and reported to the chief of military history.
31	Number	And types of artifacts rendered safe for storage and handling by EOD.
32	Number	Of end-of-tour interviews completed.

ART 7.11.1 COLLECT HISTORICAL DOCUMENTS AND ARTIFACTS

7-704. Collect documents, maps, photographs, video and audio recordings, artifacts, and other historical material that might not be preserved through the records retirement process. This task includes the conduct of after-action interviews and special projects for subjects not treated in regular reports and documents. It also includes the collection of specific information for historical research projects being undertaken by higher historical offices when tasked to do so through command channels. (AR 870-5) (AR 870-20) (Center of Military History)

No.	Scale	Measure
01	Yes/No	Were documents and artifacts relating to military operations collected and preserved?
02	Yes/No	Did the historical team use appropriate technology to accomplish the mission?
03	Yes/No	Were all collected artifacts reported to the chief of military history?
04	Yes/No	Were historical documents and artifacts properly classified and secured in accordance with their classification level?
05	Yes/No	Was research collection established to provide supported units with historical information relating to their current operations?
06	Yes/No	Did historians and archivists coordinate with staff division chiefs, action/project officers, and other key personnel to ensure that documents, oral interviews, visual images, and other source materials pertaining to historically significant developments and events that took place in the command were placed in the historical research collection?
07	Yes/No	Were historical research collections established and maintained per AR 870-5?
08	Yes/No	Did the supporting history detachment advise and assist the commander and the command's record managers to ensure proper records management regarding documents designated as permanent per AR 25-400-2 (daily journals, plans, files, and so forth)?
09	Yes/No	Are unit and command histories regularly prepared and transmitted in accordance with regulatory guidance?
10	Yes/No	Did the supporting military history detachment establish working relationships with organization or installation records managers, librarians, and museum curators during the selection of documents for the collection to ensure that all source materials are available to the command?
11	Yes/No	Did historians and archivists coordinate with museum personnel to differentiate between historical documents held by museums in support of their collections (as defined in AR 870-20) and official themes?
12	Time	Before documents are available for lessons learned analysis.
13	Time	Before contingency historical reports and supporting documents are sent to central collection point.
14	Percent	Of decision documents with pre-decisional material available.

No.	Scale	Measure
15	Percent	Of photographic images and electronic documentation available.
16	Percent	Of official documentation (maps, orders, photos, web pages, etc.) preserved in historical accounts.
17	Percent	Of records retired or retained (rather than destroyed).
18	Percent	Of Records Transmittal and Receipt, SF 135s, properly completed.
19	Percent	Of battles and engagements with photographic images and electronic documentation available.
20	Percent	Inventory records of on-hand stocks of artifacts as a percentage of the actual on-hand inventory of stocks of artifacts.
21	Percent	Inventory location records of on-hand stocks of artifacts as a percentage of the actual location of on-hand stocks of artifacts.
22	Number	And types of artifacts collected, and reported to the Center of Military History.
23	Number	And types of artifacts rendered safe for storage and handling by EOD.
24	Number	Of end-of-tour interviews completed.

ART 7.11.2 PROTECT HISTORICAL DOCUMENTS AND ARTIFACTS

7-705. Protect historical documents and artifacts from damage done by either external forces such as mishandling, an unstable environment, or by the intrinsic nature of the materials used to make them. Some historical records and artifacts materials are much more fragile than others and may have special requirements for care. (AR 870-20) (Center of Military History)

No.	Scale	Measure
01	Yes/No	Are historical documents and artifacts maintained as much as possible in a manner that prevents further deterioration while still allowing their use in historical and operational studies and education?
02	Yes/No	Are paper documents exposed to excessive amounts of light? Are lights turned off in rooms that are not in use? Is daylight blocked by the use of curtains, shades, or plastic filtering films?
03	Yes/No	Are paper documents exposed to rapid changes or extremes in temperature and humidity? Temperature was maintained at 68 degrees (within a range of plus or minus 5 degrees) Fahrenheit and 50 percent (within a range of plus or minus 5 percent) relative humidity in book rooms that are in regular use?
04	Yes/No	Are paper documents shelved correctly?
05	Yes/No	Are paper documents regularly checked for pest infestations?
06	Yes/No	Are electronic documents stored in formats that can be read by successive software programs in accordance with DOD military standards?
07	Yes/No	Are the photographs properly labeled to identify Who, What, How, When and Where and Who took the photograph on the back of the photo or on the sheet of paper containing the photo?

08	Yes/No	Are artifacts containing organic materials such as leather, fur, horn, feathers, ivory, wool, paper, and cotton protected as much as possible from environmental damage from light, humidity, temperature variations, air pollution, pests, and destructive handling?
09	Yes/No	Are artifacts composed of inorganic materials such as metal, stone, glass, and ceramics protected as much as possible from environmental damage and destructive handling?
10	Time	Necessary to preserve and maintain historical documents and artifact collections.
11	Percent	Of historical documents and artifact collection that have been properly treated to ensure preservation.
12	Number	And types of historical documents and artifacts preserved.
13	Number	And types of artifacts requiring EOD inspection before being preserved.

ART 7.11.3 PREPARE HISTORICAL REPORTS OF MILITARY OPERATIONS

7-706. Provide well-researched studies and analyses, accurate historical information, institutional memory, historical perspective and input to lessons learned to support commanders and staffs in problem solving and decisionmaking. (AR 870-5) (Center of Military History)

No.	Scale	Measure
01	Yes/No	Does the echelon headquarters have a history program that provides studies and analyses, accurate historical information, maintains institutional memory, and historical perspectives to its constituent commanders and staffs to support problem solving and decision-making?
02	Yes/No	Does the command historian exercise staff supervision over subordinate unit and organizational history programs and activities, including biennial staff assistance visits to subordinate command history offices and review and evaluation of the professional historical credentials and qualifications of all candidates for command historian positions in subordinate commands?
03	Yes/No	Do prepared historical reports support leader development?
04	Yes/No	Does the command historian assist in the planning and preparation of historical reports, including the command report?
05	Yes/No	Are short historical studies of immediate use to the command prepared to provide insights concerning special tactics, techniques, and battlefield improvisations?
06	Time	Required to establish command historical programs to include monographs, doctrinal and special studies, histories, documentary collections, oral history interviews, and studies on topics and events of historical significance to the command and/or the US Army.
07	Time	To prepare historical manuscripts for publication.
08	Time	To respond to historical inquiries from within or external to the supported unit.
09	Time	Required to perform instruction/teaching duties in military history when assigned to a service school.

No.	Scale	Measure
10	Number	Of doctrinal and special studies prepared.
11	Number	Of biennial staff assistance visits to subordinate command history offices.
12	Number	Of oral history interviews.
13	Number	Of historical inquiries for which a response was prepared.
14	Number	Of monographs prepared on selected operations, battles, activities, or problems.
15	Percent	Of available historian resources devoted toward performing instruction/teaching in military history.

ART 7.11.4 SHIP HISTORICAL DOCUMENTS AND ARTIFACTS

7-707. Prevent damage to historical records and artifacts during shipment to and from historical collections by external forces such as mishandling or an unstable environment. (AR 870-20) (Center of Military History)

No.	Scale	Measure
01	Yes/No	When they were no longer needed locally for research and/or reference, were forwarded materials produced or collected through the theater historian to the US Army Center of Military History?
02	Yes/No	Are unit commanders required to maintain organizational history files shipping those files to storage when the unit is inactivated, disbanded, or reduced to zero strength, while in a combat zone, or when otherwise unable to care for them?
03	Yes/No	Did commanders of reactivated units or active units with stored organizational history files address their requests for the return of those files to the US Army Center of Military History?
04	Yes/No	Were questions concerning the proper packing of historical artifacts or art referred directly to the US Army Center of Military History?
05	Yes/No	Were historical artifacts and works of art shipped commercially or by mail and packed to preclude any damage as described in the TM 38-230 series?
06	Yes/No	Was the same level of care taken to protect artifacts and art in transit as used in their storage, including the use of museum safe materials?
07	Yes/No	Were historical artifacts and works of art sent by registered mail (return receipt requested) when size and weight met commercial carrier requirements and when economically advantageous?
08	Yes/No	Did the artifact responsible officer (ARO) obtain the chief curator's prior approval in writing (to include a document number assigned by the artifact accountable officer [AAO]) before shipment of any item?
09	Yes/No	Did the ARO provide a copy of the written approval, as part of the shipment, to the receiving museum or organization or activity?
10	Yes/No	Were shipments of artifacts containing hazardous material or restricted material in accordance with current regulations and directives?
11	Number	And types of historical records and artifacts shipped to and from the headquarters.

ART 7.11.5 DISPLAY HISTORICAL ARTIFACTS

7-708. This task encompasses the visual means by which the interpretation of Army history is accomplished and involves the exhibition of a portion of the collection of a museum or historical collection. It is the method by which the majority of the institution's audience is reached. Museum exhibits encompass permanent, temporary, traveling, and remote displays. (AR 870-20) (Center of Military History)

No.	Scale	Measure
01	Yes/No	Do historical exhibits conform to professional standards?
02	Yes/No	Do historical exhibits advance the purposes of the Army historical program in cooperation with the civilian historical community, military historians, and the military profession?
03	Yes/No	Are Army museums and museum activities organizationally aligned where they will be most effective as training, educational, and research institutions?
04	Yes/No	Do the exhibits and historical documents and artifact collections support military training, education, research, and development?
05	Yes/No	Are historical exhibit facilities and collections maintained in a professional manner as directed in public law and Army regulations?
06	Yes/No	Are historical artifacts and art held in custody by any Army agency or organization accounted for, cataloged, preserved, transferred, and disposed of in accordance with AR 870-20, chapter 2?
07	Yes/No	Is extreme care taken to prevent the loss, damage, or destruction of historical artifacts or artwork?
08	Number	And type of historical artifacts displayed.

This page intentionally left blank.

ammunition, crew, ranges, and time. It also includes moving and integrating ready-to-fight weapons systems into new organizations. (FM 100-9) (CASCOC)

ART 8.6

Conduct Transitions

SECTION VI – ART 8.6: CONDUCT TRANSITIONS

8-120. Transitions mark the intervals between the ongoing operation and full execution of branches and sequels. Transitions often mark the change from one dominant type of operation (such as offense) to another (such as stability). Commanders at all levels must possess the mental agility to rapidly transition from one type of operation to another. For example, at lower echelons, transitions occur when one formation passes through another or when units must breach an obstacle belt. Links between phases and the requirement to transition between phases are critically important. Commanders establish clear conditions for how and when these transitions occur during planning. Although phases are distinguishable to friendly forces, the operational design conceals these distinctions from opponents through concurrent, complementary joint and Army actions. (FM 3-0) (USACAC)

No.	Scale	Measure
01	Yes/No	Conducted transition from one phase to another and maintained seamless continuity of operations.
02	Yes/No	Commander provided new graphic control measures.
03	Yes/No	Commander adopted new task organization, if required.
04	Yes/No	Commander issued new priorities.
05	Yes/No	Commander issued new rules of engagement.
06	Yes/No	Commander determined possible branches/sequels for likely next phase.

Glossary

AAFES	Army and Air Force Exchange Service
AAO	artifact accountable officer
AAR	after-action review
ABCS	Army Battle Command System
A/DACG	Arrival/Departure Airfield Control Group
AO	area of operations
AOI	area of interest
APOD	aerial port of debarkation
APOE	aerial port of embarkation
ARO	artiface responsible officer
ART	Army tactical task
ARTEP	Army Training and Evaluation Program
AUEL	Automated United Equipment List
AUTL	Army Universal Task List
BDA	battle damage assessment
BOS	Battlefield Operating System
CADD	Combined Arms Doctrine Directorate
CASCOM-DPMO	Combined Arms Support Command—Deployment Process Modernization Office
C2	Command and Control
CBRNE	chemical, biological, radiological, nuclear, and enhanced high explosives
CCIR	Commander's Critical Information Requirement
CI	counterintelligence
CID	Criminal Investigation Command
CJCSM	Chairman, Joint Chiefs of Staff Memorandum
CMO	civil-military operations
CNA	computer network attack
COA	course of action
COMSEC	communications security
CONUS	Continental United States
COP	common operational picture

COSC	Combat Operational Stress Control
CP	command post
CROP	container roll-out platform
CSS	Combat Service Support
DA	Department of the Army
DNBI	disease and non-battle injury
DOD	Department of Defense
DOJ	Department of Justice
ECU	environmental conditioning/control units
EEFI	essential elements of friendly information
EMCON	Emission Control
EOD	Explosive Ordnance Disposal
EPW	Enemy Prisoner of War
FARP	forward arming and refueling point
FEMA	Federal Emergency Management Agency
FFIR	Friendly Force Information Requirements
FHPGE	force health protection in a global environment
FM	field manual
FOD	foreign object damage
FRAGO	fragmentary order
GCCS-A	Global Command and Control System—Army
GPW	Geneva Convention Relative to the Treatment of Prisoners of War
HAZMAT	hazardous material
HPT	high-priority target
HR	human relations
HRC	high risk of capture
HSS	health service support
HUMINT	human intelligence
HVT	high-value target
I&W	indications and warnings
IAW	in accordance with
ID	identification
IFF	identification friend or foe
IMINT	image intelligence
INFOCON	information control

Intel	intelligence
IO	information operations
IPB	Intelligence Preparation of the Battlefield
IR	information requirements
ISR	Intelligence, Surveillance, and Reconnaissance
ITV	in-transit visibility
JBPO	Joint Blood Program Office
JFC	Joint Force Commander
JLOTS	Joint Logistics Over the Shore
JOA	Joint Operations Area
JOPES	Joint Operation Planning and Execution System
JSROI	Joint Reception, Staging, Onward Movement, and Integration
kph	kilometers per hour
KS	Kansas
LAAWS	Legal Automation Army-Wide System
LNO	liaison officer
LOADEX	loadout exercise
LOC	line of communication
LOGPAC	logistics package
LOW	law of war
LTIOV	latest time information is of value
MASINT	Measurement and Signals Intelligence
M/CM/S	mobility/countermobility/survivability
MCWP	United States Marine Corps Warfighting Publication
MDMP	Military Decision Making Process
METL	mission essential task list
METT-TC	mission, enemy, terrain and weather, troops and support available, time available, and civil considerations
MH	mental health
MHE	materiel handling equipment
MOPP	mission oriented protective posture
MPI	military police investigation
MSD	minimum safe distance
MSR	main supply route

MTF	medical treatment facility
MTMC	Military Traffic Management Command
MTP	mission training plan
MWD	military working dog
MWR	Morale, Welfare, and Recreational
NBC	nuclear, biological, and chemical
NGO	nongovernmental organization
OEH	occupational and environmental health
OGA	other government agencies
OPLAN	operations plan
OPM	Office of Personnel Management
OPORD	operations order
OPSEC	operations security
OTS	over the shore
PA	public affairs
PEW	product explanation worksheet
PIR	priority information requirements
PMCS	Preventative Maintenance Checks and Services
PMI	patient movement items
POD	port of debarkation
POE	port of embarkation
POL	petroleum, oil, and lubricants
PSYOPS	psychological operations
QA	quality assurance
QS	quality surveillance
RDD	required delivery date
RFI	request for information
RFID	radio-frequency identification
ROE	rules of engagement
RP	release point
RSO&I	reception, staging, onward movement, and integration
SAEDA	subversion and espionage directed against the Army
SEAD	suppression of enemy air defense
SERE	survival, evasion, resistance, and escape
SIGINT	signals intelligence

SIGSEC	signal security
SIPRNET	Secret Internet Protocol Router Network
SIR	specific information requirements
SOF	special operating forces
SOFA	Status of Forces Agreements
SOI	signal operating instruction
SOP	standing operating procedures
SOR	specific orders and requests
SP	start point
SPOD	seaport of debarkation
STAMIS	Standard Army Maintenance Information System
STANAG	NATO Standardization Agreement
STARC	state area command
STRIKWARN	Strike Warning
TC-ACCIS	Transportation Coordinator's Automated Command and Control Information System
TC-AIMS II	Transportation Coordinator's Automated Information for Movement System II
T&EO	training and evaluation outline
TJAGSA	The Judge Advocate General's School United States Army
TLP	troop leading procedures
TOE	table of organization and equipment
TOT	time on target
TPFDD	time phased force deployment data
TPFDL	time phased force deployment list
TRADOC	US Army Training and Doctrine Command
TTP	tactics, techniques, and procedures
UCMJ	Uniform Code of Military Justice
UJTL	Universal Joint Task List
UMT	unit ministry team
US	United States
USAADASCH	United States Army Air Defense Artillery School
USAAGS	United States Army Adjutant General School
USAARMS	United States Army Armor School
USAAVNC	United States Army Aviation Center

USACAC	United States Army Combined Arms Center
USACHCS	United States Army Chaplain Center and School
USACIDC	United States Army Criminal Investigation Command
USACMLS	United States Army Chemical School
USAES	United States Army Engineer School
USAF	United States Air Force
USAFAS	United States Army Field Artillery School
USAFIS	United States Army Finance School
USAIC&FH	United States Army Intelligence Center and Fort Huachuca
USAIS	United States Army Infantry School
USAJFKSWC	United States Army John Fitzgerald Kennedy Special Warfare Center
USAMEDDC&S	United States Army Medical Department Center and School
USAMPS	United States Army Military Police School
USAOC&S	United States Army Ordnance Centers and School
USAOCPA	United States Army Office of the Chief of Public Affairs
USAPC	United States Army Petroleum Center
USASC	United States Army Safety Center
USASC&FG	United States Army Signal Center and Fort Gordon
USASMDC	United States Army Space and Missile Defense Command
USATRADOCS-DOC/ALSA	United States Army Training and Doctrine Command Deputy Chief of Staff for Doctrine, Concepts and Strategy /Air, Land, and Sea Application Center
USC	United States Code
USCG	United States Coast Guard
USMC	United States Marine Corps
USMC-CDC	United State Marine Corps-Combat Developments Command
USMTF	United States Message Text Format
USN	United States Navy
WMD	weapons of mass destruction